

#### SUPPLEMENT TO THE AGENDA FOR

### General Overview & Scrutiny Committee

Monday 14 November 2016

11.00 am

Council Chamber, The Shire Hall, St Peter's Square, Hereford, HR1 2HX

		Pages
6.	QUESTIONS FROM THE PUBLIC	3 - 6
Budge	Presentation to Scrutiny Committees	7 - 24

#### PUBLIC QUESTIONS TO GENERAL OVERVIEW AND SCRUTINY COMMITTEE

#### 14 November 2016

#### Questions from Mrs E Morawiecka, Breinton

Q1. The report on the 2017-18 Capital Costs states at para 18 that the cost of borrowing of the additional Capital borrowing is £0.1m p.a. giving a total cost over the 3 years of £0.3m. However, this calculation does not reflect the cumulative capital costs of the increasing level of extra prudential borrowing. For example in 2019/20 the capital cost is still shown as £0.1m, when in fact the additional debt will be £9.7m and at the current weighted average cost of capital of 3.42% gives an annual cost of £331,740. Please explain how the cost of total cost over the 3 years is just £0.3M?

#### Answer from the interim director of resources

The annual cost of capital is accumulated over the period of the medium term financial strategy (MTFS) hence while the added cost each year is £0.1m, the accumulated impact is £0.3m, in line with your calculation.

Q2. When cuts in public transport and other services are being considered, please explain why additional finance costs are proposed that will reduce the revenue funding available for service delivery?

#### Answer from the interim director of resources

Local government finance regulations require councils to properly reflect the cost of investment in the revenue budget. As the council continues to invest in the county's infrastructure, the capital costs associated with this investment must be reflected in the revenue budget.

Q3. Herefordshire currently provides 12% of its net revenue budget to cover the repayment cost of debt. This is slightly higher than the all unitary average of 9%.

- (a) What is the justification for increasing the Council's debt levels further, when these additional borrowing costs will continue for approximately 25 years?
- (b) when the Council has agreed to accept a 4 year funding settlement that will see a significant cut in revenue grant over the next 4 years what savings will this additional capital spending deliver to service this additional debt of £9.7million
- (c) what is the discounted net present value of the additional capital programme, which would enable Councillors to determine that the proposed capital additions provide value for money for the local taxpayer?

#### Answer from the interim director of resources

(a) Local government finance regulations require councils to properly reflect the cost of investment in the revenue budget. As the council continues to invest in the county's infrastructure, the capital costs associated with this investment must be reflected in the revenue budget. The Council has approved plans to dispose of its rural estate the proceeds of which will be used to reduce debt to a level more in line with other unitary councils.

- (b) The projects contained in the capital programme are designed to add value to the community served by the council. In some cases the project will deliver financial benefits from reduced costs or improved services, others maintain or enhance the county's infrastructure to directly support the community, while some projects may add value to the economy by creating new jobs, housing or businesses.
- (c) As set out in (b) above, not all investment projects can be evaluated on a purely financial basis. Capital projects are required to be supported by a detailed business case which will include an assessment of both financial and non-financial benefits. The discounted net present value of the incremental capital programme is one way that value for money can be assessed but the decision to invest will be dependent upon the wider benefits generated. This paper requests consideration of the proposed additions to the existing capital budget, the detailed financial assessment of each scheme, if approved, will follow when the scheme details are confirmed.

Q4. One of the largest liabilities the Council currently has to finance is the pension scheme. What is the updated position regarding the additional financing required for the Council's pension scheme, and what further service cuts will be required to finance this existing debt ahead of any increase in capital borrowings?

#### Answer from the interim director of resources

The Pension fund is currently the subject of a triennial valuation by the scheme's Actuary. The result of this exercise will be known towards the end of the year but initial results indicate that the council will not be required to provide additional financial support to that already included in the medium term financial strategy. As such no service cuts are planned to mitigate the cost of providing pensions for staff. For a fuller understanding of how the pension liability is treated, can I refer you to the Council's Statement of Accounts which sets out in detail the relationship between the pension liability and debt.

#### Questions from Mrs Wegg-Prosser, Breinton

1. Approved Capital Programme

It is not clear from the  $10^{th}$  line item, **South Wye Transport Package**, whether the £8M referred to as being 'funded by LTP' is included in the figures provided in the adjacent 5 columns, or whether the £8M is included in the figures provided against the  $3^{rd}$  line item, **Local Transport Plan**.

Which of the two line items' figures contain this £8M allocation?

#### Answer from the interim director of resources

The £8m allocation is contained in the 3<sup>rd</sup> line, Local Transport Plan, and is profiled for the later years of the scheme.

#### 2. Capital Projects Additions

Reference 'Subject to additional funding confirmation' 3<sup>rd</sup> line item '**Highway asset management & major infrastructure investment** (including Hereford by-pass)', no explanation is given as to the split between highway asset management and major infrastructure investment. Furthermore, there is no explanation of the source or application of the £25.523M described as 'Total Funding' and no indication of the origins for the estimates of 'Total Cost' of £29.278. These types of figures require more detail.

By way of example, Cabinet on 16 June 2016 approved an application for £2.65M from DfT 'large local majors fund' to develop the business case for the proposed 'Hereford bypass' and committed to add 'local funding' of £0.6M, making the total £3.25M. The £3.25M appears in the Marches LEP Hereford Transport Package (HTP) bid document (160531) but this figure has now been replaced in the later Marches LEP HTP bid document (160811) by the figure of £3.778M, with £1.9M deriving from 'local funding' rather than £0.6M as stated in the bid submitted some ten weeks earlier and approved by Cabinet on 16 June 2016.

Have Cabinet and Council been informed of this £1.3M increase in local funding, and if so, when?

#### Answer from the interim director of resources

The Cabinet paper on 16 June 2016 refers to revenue spend as opposed to the additional capital proposals in this paper. The changes you refer to (local funding increase of £1.3m) in the resubmitted large local majors bid are a result of the opportunity to capture historic spend incurred in completing associated studies in developing the core strategy report. This is not an increase in local funding. The capital proposal for highway asset management and major infrastructure investment represents the potential funding and the detail of how this would be deployed would be subject to detailed funding applications and appropriate decisions by Cabinet.



# Budget Presentation to the Members of HSCOSC and GOSC Monday 14 November 2016



- Introduction and Background
- Statutory requirements
- Budget Construction
  - Key issues
  - Next Steps
  - Questions



## **Key Priorities**

- enable residents to live safe, healthy and independent lives;
- keep children and young people safe and give them a great start in life;
- support the growth of our economy; and
- secure better services, quality of life and value for money



### **Statutory requirement**

10

- All Local Authorities have a statutory duty to prepare a balanced budget and specifically:
  - Approve the Council Tax Base
  - Approve the rate of Council Tax
  - Approve the Gross Revenue Budget
  - Approve the net spending limit for each major service element (Directorate)



However, In order to fully understand the revenue budget, Council needs to consider:

- The total Revenue Budget
- The Capital Programme
- The Treasury Management Strategy
- The Reserves Policy

<u>\_</u>

 The longer term implications as set out in its Medium Term Financial Strategy



### How the budget is prepared....

(Council Tax, Business Rates and Grants)

12

**Base budget** £142.0m £2.0m Pressures Savings (£4.0)m £140.0m (£1.0)m Use of Reserves Net Budget £139.0m **Funding Requirement** £139.0m •



### **Funding Issues**

ω

- Government Grant (fallen by 90% since 2010)
- Council Tax (key driver new houses)
- Business Rates (key driver new businesses)
- Other Grants (not much around)
- Reserves (used to smooth MTFS delivery)

Our Income sets our spending level!



Funding 2017/18 (subject to Autumn Statement)

- Government Grant £10.1m
- Council Tax £92.9m
- Business Rates (inc top up)
  £27.3m
  - Other Grants (RSDG, NHB, TG) £9.3m
  - Reserves <u>£0.1m</u>
  - Our Income sets our spending level! £139.7m



### **Budget Pressures**

5

- General Inflationary (rising costs)
- Specific Inflationary Pressures (contracts)
- Demand Pressures (elderly population)
- Statutory Pressures (Living Wage)
- Cost of Capital Financing (capital expenditure)
- Economic pressures (interest rates, rent levels)



		2017-18	2018-19	2019-20	Total 17-20
	Pressures	£000	£000	£000	£000
	Legislative changes	618	492	540	1,650
	Adults demographic pressures	850	926	945	2,721
	Adults preventative measures	(600)			(600)
1 <mark>6</mark>	Contract and pay inflation and other pressures	1,891	2,154	2,277	6,322
	Apprenticeship levy	200			200
	Unaccompanied asylum seeking children	100			100
	Childrens services pressures	425			425
	Adults contractual inflation	<u>356</u>	<u>508</u>	<u>529</u>	<u>1,393</u>
	TOTAL	<u>3,840</u>	<u>4,080</u>	<u>4,291</u>	<u>12,211</u>



### Budget Savings (Appendix 1)

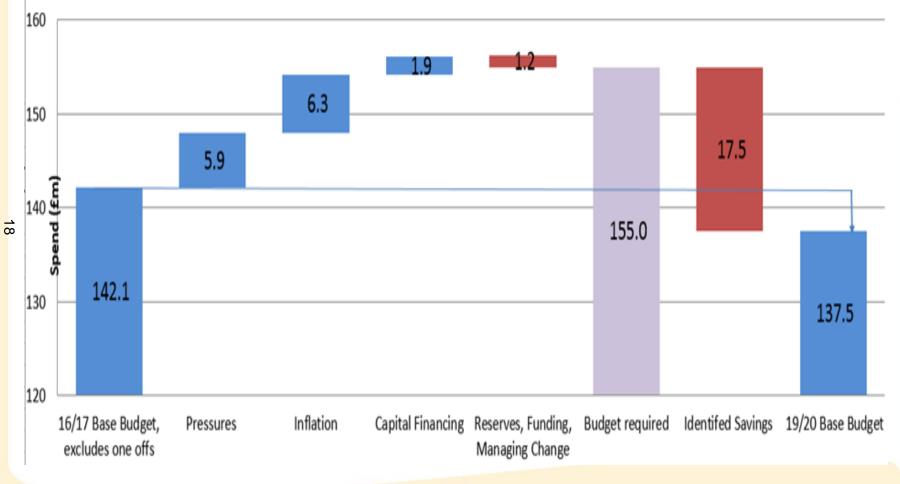
- Efficiency driving costs out, cutting waste
- Service Reviews doing more with less
- Business like approach to fees and charges
- Discretionary spend reviews
- Changing Service Delivery

17

Cutting services – the last resort!



### Savings Requirement (page 23, para 8)





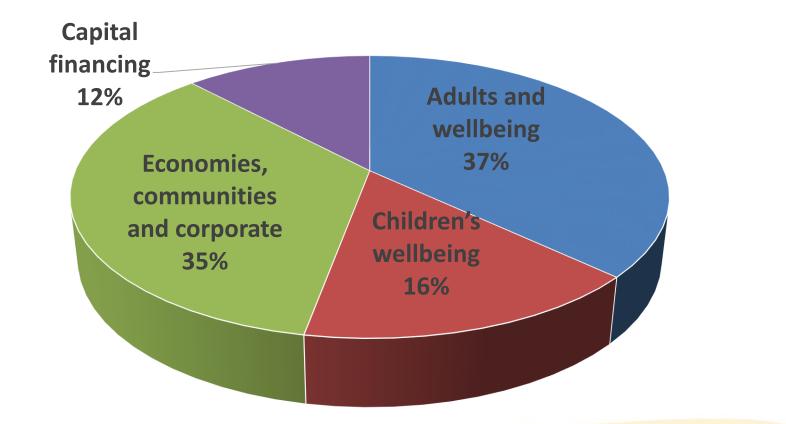
#### **Current Budget Proposal** (Appendix 2)

10

Base budget	£143.0m
Pressures	£3.8m
Savings	<u>(£7.0)m</u>
	£139.8m
Use of Reserves	(£0.1)m
Net Budget	<u>£139.7m</u>
Funding Requirement	<u>£139.7m</u>
(Council Tax, Business Rates and Grants)	



### Where the net budget is spent





### **Other Budget Responsibilities**

### **Net Budget**

- Dedicated schools grant
- Housing benefit
- Public Health Grant
- Better Care Fund
  - Section 31 grant
  - Other income (fees and charges ect.) Gross Budget

£139.7m £74.3m £49.1m £9.7m £13.3m £5.3m £28.3m £319.7m



### **Next Steps**

Date	Action
14 November	Both scrutiny committees – initial review
23 November	Autumn statement
1 December	Cabinet – capital budget
ТВС	2 <sup>nd</sup> Scrutiny Review - budget proposal
16 December	Council – capital budget
23 December	Settlement confirmed ?
19 January 2017	Cabinet – budget, MTFS, TMS, Reserves
3 February 2017	Council – budget, MTFS, TMS, Reserves
3 March 2017	Council – council tax setting

22



Questions ???????? Thank you !